David Richards
Academic (Teaching & Research) Professor
Politics

Employment

Professor of Public Policy
Academic (Teaching & Research) Professor
Politics
The University of Manchester
1 Oct 2025 → present

Research output

The Myth of Treasury Control: Understanding the UK's Public Spending System (and How to Fix It)
Richards, D., Warner, S., Coyle, D. & Smith, M. J., 30 Aug 2026, Cambridge: Bennett School of Public Policy. 46 p.

The Myth of Treasury Control: What's Wrong with the UK's Public Spending System and How to Fix It
Richards, D., Warner, S., Coyle, D. & Smith, M., 26 Jul 2026, Nuffield Foundation.

The Myth of Treasury Control: Public Spending in an Incoherent State
Richards, D., Warner, S., Coyle, D. & Smith, M., Jul 2026, (Accepted/In press) Oxford: University of Oxford . 384 p.

Why Andy Burnham's Radical Plan Relies on the Treasury being a Friend of Devolution
Richards, D. & Warner, S., 26 Jun 2026, The Conversation.

Budget 2025: Hyperactive Incrementalism and the Missing Long View
Diamond, P., Richards, D., Luke, D., Warner, S. & Westwood, A., 27 Nov 2025, Manchester : The Productivity Institute.

Dysfunctionality in UK Central Government: Understanding the Impact of Treasury Control
Coyle, D., Richards, D., Smith, M. & Warner, S., Jul 2025, *Joining Up Pro-Productivity Policies in the UK.*. van Ark, B., Millard, S., Pabst, A. & Westwood, A. (eds.). London: National Institute of Economic and Social Research, p. 33-44 12 p. (NIESR Occasional Paper; vol. LXV).

The Inefficiency Of Centralised Control And Political Short-Termism: The Case Of The Prison Service In England And Wales
Warner, S., Richards, D., Coyle, D. & Smith, M., 12 Jun 2025, Policy and Politics.

Will Labour's Governance Approach Lead to Mission Success or Mission Failure?
Richards, D., Luke, D., Critch, N., Warner, S. & Diamond, P., 27 May 2025, In: Renewal: A Journal of Social Democracy.

Evidence to the Business and Trade Committee Industrial Strategy Inquiry
Richards, D., Luke, D., Critch, N., Westwood, A., Warner, S. & Diamond, P., 20 May 2025, 12 p. House of Commons Business and Trade Committee.

Dysfunctionality in UK Central Government: Understanding the Impact of Treasury Control
Richards, D., Coyle, D., Smith, M. & Warner, S., 24 Apr 2025, (Unpublished) p. 1-14. 14 p.

The failures of hierarchical accountability and financial conformance in English local government: the crisis of special education needs
Richards, D., Warner, S., Coyle, D. & Smith, M., 14 Apr 2025, (Unpublished).

The Spring Statement signals a return to Treasury orthodoxy
Critch, N., Luke, D., Richards, D. & Warner, S., 28 Mar 2025, British Politics and Policy at LSE.

Can Starmer's Labour Government Rebalance Power in the UK State?
Richards, D., Warner, S. & Smith, M., 24 Mar 2025, In: Political Insight. 16, 1, p. 12-15 4 p.

The Key Dilemmas Confronting Labour: Can the Starmer government's approach to governance resolve the crisis in the British state without radical reform?
Diamond, P., Richards, D. & Warner, S., 9 Dec 2024, The Political Quarterly.

Change and Continuity in British Politics: Can the Starmer Government's Approach to Governance Resolve the Crisis in the British State without Radical Reform?
Richards, D., Warner, S. & Diamond, P., 22 Nov 2024, In: Political Quarterly. p. 1 9 p.

Five Ways the Budget Shows Rachel Reeves is Thinking Long-term more than the Tories ever did
Richards, D., Critch, N. & Westwood, A., 1 Nov 2024, The Conversation.

Labour's First Budget: Redistribution Away from the Rich after over a Decade of Conservative Rule
Richards, D., Smith, M. & Warner, S., 1 Nov 2024, The Conversation.

Why Labour needs to abandon hyper-centralised financial control: lessons from the prisons crisis
Richards, D., Warner, S., Coyle, D. & Smith, M., 28 Oct 2024

The inefficiency of centralised control and political short-termism: the case of the Prison Service in England and Wales
Richards, D., Warner, S., Coyle, D. & Smith, M., 24 Oct 2024, In: POLICY AND POLITICS. p. 1 27 p.

The challenge of devolved English governance and the rise of political spatial inequality
Warner, S., Newman, J., Diamond, P. & Richards, D., 1 Oct 2024, In: Parliamentary Affairs. 77, 4, p. 735–764 30 p.

The Asymmetric Power Model 20 Years On
Marsh, D., Richards, D. & Smith, M., 13 Sept 2024, In: Parliamentary Affairs. p. 1-28 28 p., gsae026.

'Crisis what crisis?' Understanding the recurring problems of the British state
Richards, D., Smith, M., Warner, S. & Marsh, D., 11 Aug 2024, In: The British Journal of Politics and International Relations.

Ending the failure of regional policy – why Starmer must avoid 'hyper-active incrementalism'
Richards, D. & Newman, J., 7 Aug 2024, UK in a Changing Europe.

The Core Executive and Implementation
Smith, M., Richards, D. & Warner, S., 23 Jul 2024, *Handbook of Policy Implementation.* Sager, F., Mavrot, C. & Keiser, L. (eds.). Cheltenham: Edward Elgar, p. 300–311 12 p. (Handbooks of Research on Public Policy).

'Hyper-active Incrementalism' and the Westminster System of Governance: Why Spatial Policy has Failed Over Time
Richards, D., Westwood, A., Newman, J. & Sanders, A., 20 Jun 2024, In: The British Journal of Politics and International Relations.

Jeremy Hunt's Budget: The Problem for Labour Explained
Richards, D., Warner, S. & Smith, M., 6 Mar 2024, The Conversation.

UK Spatial Policy and Westminster's System of Governance: A Case-Study in 'Hyper-Active Incrementalism' and Failure to Learn Lessons
Richards, D., Warner, S., Newman, J., Diamond, P. & Sanders, A., 12 Dec 2023, p. 1. 31 p.

The United Kingdom: permanent revolution or muddling through?
Richards, D., Warner, S. & Smith, M., 20 Nov 2023, *Handbook of Public Administration Reform.* S. F. G. (ed.). London: Edward Elgar, p. 311-329 18 p. (Elgar Handbooks in Public Administration and Management).

What Angela Rayner's Speech Tells us about Labour's Potential to Curtail Short-Termism in UK Politics
Richards, D., Newman, J. & Warner, S., 9 Oct 2023, The Conversation.

Labour's cautiousness just won't cut it when it comes to 'Levelling Up'
Richards, D. & Newman, J., 7 Sept 2023, Mile End Institute Blog.

Why is Whitehall so hard to reform?
Richards, D., Warner, S., Coyle, D. & Smith, M., 10 Aug 2023, Bennett Institute for Public Policy.

The Challenges of Levelling Up: a Critical Examination of Funding and Governance
Richards, D., Newman, J., Westwood, A., Diamond, P. & Sanders, A., 22 Jun 2023, The Productivity Institute.

Breaking from the Iron Cage of 'prison works
Richards, D. & Warner, S., 18 May 2023, Bennett Institute for Public Policy.

Local democracy is essential for effective decentralisation in England
Newman, J., Richards, D., Westwood, A. & Diamond, P., 10 May 2023, British Politics and Policy at LSE.

What Does Dominic Raab's Resignation tell us about the Current State of Minister-Civil Servant Relations?
Richards, D. & Diamond, P., 22 Apr 2023, Mile End Institute Blog.

Performance Frameworks, Policy Outcomes and the Politics of Short-Termism: Lesson Learning from UK Prisons Policy
Richards, D., Warner, S., Smith, M. & Coyle, D., 3 Apr 2023.

Jeremy Hunt's Budget is more about Short-Term Politics than the Economy
Richards, D., Warner, S. & Smith, M., 16 Mar 2023, The Conversation.

How the Politicisation of Levelling Up is Undermining Regional Policy
Richards, D., Westwood, A., Newman, J. & Diamond, P., 6 Mar 2023, LSE Politics and Policy Blog.

Levelling Up the UK: If not the Conservatives, will Labour Learn the Lessons from Past Policy Failings?
Richards, D., Westwood, A., Sanders, A. & Diamond, P., 15 Feb 2023, In: The Political Quarterly.

Can Labour's Plans for Constitutional Reform Deliver a "New Politics"?
Richards, D. & Diamond, P., 11 Jan 2023, LSE Politics and Policy Blog.

Will the Autumn Statement's short-term Focus Sideline longer-term Outcomes for Public Services? Public services may well have passed their tipping point, and short-term firefighting is clearly not the way back
Richards, D., Warner, S. & Smith, M., 1 Dec 2022, Civil Service World.

Autumn Statement 2022: What Sunak's First Big Announcement Tells Us about How he will Lead the Country
Richards, D., Warner, S. & Smith, M., 18 Nov 2022, The Conversation.

Will Bolshevik-style Conservative statecraft herald a strange death for Tory England?
Richards, D. & Smith, M., 10 Nov 2022, British Politics and Policy at LSE.

The UK's incoherent state, levelling-up and the problems of English governance
Richards, D., Warner, S., Smith, M. & Coyle, D., 7 Nov 2022, Bennett Institute for Public Policy.

Treasury Orthodoxy and the Short Life and Death of the Truss Government
Richards, D., Warner, S. & Smith, M., 25 Oct 2022, 2 p. Colourfield Publsihing : Public Sector Focus.

Life after 'Trussonomics': Treasury Orthodoxy's Revival and the Future of the Levelling-up Agenda
Richards, D., Sanders, A., Westwood, A. & Diamond, P., 19 Oct 2022, UK in a Changing Europe.

Core Executive Control And The UK's Changing Policy Arena: A Critical Analysis Of Policy Co-Ordination From The Thatcher To The Johnson Government
Richards, D., Warner, S. & Smith, M., 30 Sept 2022.

Crisis and state transformation: Covid-19, levelling up and the UK's incoherent state
Richards, D., Warner, S., Coyle, D. & Smith, M., 21 Sept 2022, In: Cambridge Journal of Regions, Economy and Society. p. 1 18 p.

A 'Dishonourable' Honours List by Boris Johnson would further Expose the Fallacy of the UK's System of 'Club Government'
Richards, D., 14 Jul 2022, British Politics and Policy at LSE.

The Gendered Dynamics of 'Partygate': Leadership and Hypermasculinity at the Centre of Johnson's Administration
Richards, D. & Sanders, A., 30 May 2022, British Politics and Policy at LSE.

Civil Service Reform
Richards, D., Warner, S. & Smith, M., 31 Mar 2022, 3 p. UK in a Changing Europe.

The UK Productivity-Governance Puzzle
Richards, D., Sanders, A. & Diamond, P., 31 Mar 2022, 4 p. policy@manchester.

Whitehall's centralised system can't deliver Boris Johnson's promises to 'level up'
Richards, D., Warner, S., Coyle, D. & Smith, M., 4 Feb 2022, The Conversation.

Post-pandemic planning: can the Treasury and Whitehall adapt? Perspectives on UK economic policy institutions
Richards, D., Warner, S., Cambridge, U. & York, U., 25 Nov 2021, 6 p. Manchester Metropolitan University.

Levelling up will not Work without the Development of Localism
Richards, D., Warner, S. & Smith, M., 3 Nov 2021, UK in a Changing Europe.

ENGLISH DEVOLUTION AND COVID
Richards, D., Warner, S., Coyle, D. & Smith, M., 10 Aug 2021, John Wiley & Sons Ltd.

English Devolution and the Covid-19 Pandemic: Governing Dilemmas in the Shadow of theTreasury
Warner, S., Richards, D., Coyle, D. & Smith, M., 17 Jun 2021, In: The Political Quarterly. 92, 2, p. 321-330 10 p.

Budget Ditches Industrial Strategy for Centralised Levelling Up
Richards, D., Warner, S., Smith, M. & Coyle, D., 10 Mar 2021, University of Cambridge.

Why Local Governments will Feel Aggrieved by this Spending Review
Richards, D., Warner, S., Coyle, D. & Smith, M. J., 25 Nov 2020, The Conversation.

Cummings and Gove cannot reform Whitehall without reforming the Treasury
Richards, D., Warner, S., coyle, D. & Smith, M. J., 31 Aug 2020, British Politics and Policy at LSE.

The Civil Service
Richards, D. & Smith, M., 29 May 2020, *The Routledge Handbook of British Politics and Society.* Garnett, M. (ed.). 1st ed. Routledge

More austerity? The Treasury must act against the grain of its own history in responding to the COVID-19 crisis
Richards, D., Warner, S., Coyle, D. & Smith, M., 11 May 2020, LSE Politics and Policy Blog.

The Prime Minister vs the Chancellor: institutionalised conflict in economic policy-making
Richards, D. (Photographer), Coyle, D., Smith, M. & Warner, S. (Photographer), 17 Mar 2020

Another Wave of Anti-Politics is Looming – Can the Centre Hold?
Richards, D., Diamond, P. & Wager, A., 8 Jul 2019

The civil service's gender diversity agenda under the coalition: where have the critical feminist actors gone?
Richards, D. & Fitzpatrick, D., 1 Jun 2019, In: British Politics. 14, 2, p. 198-222 25 p.

The Civil Service's gender diversity agenda under the coalition
Fitzpatrick, D. & Richards, D., 20 May 2019, British Politics and Policy at LSE.

Westminster's Brexit Paradox: The contingency of the 'old' versus 'new' politics
Richards, D., Diamond, P. & Wager, A., 2019, In: British Journal of Politics and International Relations.

Beyond the 2017 General Election: A Manifesto's Guide to Old and New Politics
Richards, D. & Diamond, P., May 2017

Brexit and the Westminster Fallacy of 'Democratic Nostalgia'
Richards, D. & Smith, M. J., May 2017, policy@manchester.

'Things were better in the past': Brexit and the Westminster fallacy of democratic nostalgia
Richards, D. & Smith, M. J., May 2017

Brexit and the Meaning of 'Taking Back Control': Great State Expectations?
Richards, D., Purdam, K., Richardson, E. & James, O., 27 Mar 2017, policy@manchester.

The Treasury in the 21st century: still one of the great offices of state or a hollowed-out, echo chamber?
Richards, D., 7 Mar 2017, policy@manchester.

Avoiding 'Brexit Turf Wars': Whitehall's Need for a Grand Strategy
Richards, D., 28 Feb 2017, 2 p.

Are political statecraft and populism compatible? Lessons from Corbyn and Trump
Turnbull, N., Richards, D. & Purdam, K., 20 Feb 2017

Grand Brexit Strategies – can Whitehall cope?
Richards, D. & Smith, M. J., 8 Dec 2016, British Politics and Policy at LSE.

British politics in the Age of Uncertainty: the link between old, new, and anti-politics
Richards, D., 18 Nov 2016, 3 p.

The Westminster Model and the "Indivisibility of the Political and Administrative Elite": A Convenient Myth Whose Time Is Up? Authors
Richards, D. & Smith, M. J., 8 Sept 2016, In: Governance. 29, 4, p. 499-516 18 p.

Brexit, Whitehall, and the demise of Haldane: the need for a new minister-civil servant relationship
Richards, D. & Smith, M. J., 16 Aug 2016

Back to the Future?' Brexit, elitism, and the British Political Tradition
Richards, D. & Fitzpatrick, D., 20 Jul 2016

On the politics of lying: does the Hillsborough cover-up reveal a wider institutional malaise in the UK?
Richards, D. & Turnbull, N., 10 Jun 2016

Re-centring the British Political Tradition: Explaining Contingency in New Labour and the Coalition's Governance Statecraft
Diamond, P., Richards, D. & Smith, M. J., 17 May 2016, *Interpreting Governance, High Politics, and Public Policy: Essays commemorating Interpreting British Governance.* Turnbull, N. (ed.). London: Routledge, p. 19-38 20 p. Chapter 1. (Routledge Studies in Governance and Public Policy; no. 22).

•When should Cameron resign? Lessons from Wilson, Thatcher and Blair
Richards, D., Purdam, K. & Turnbull, N., 22 Jan 2016

DEVOLUTION IN ENGLAND, THE BRITISH POLITICAL TRADITION AND THE ABSENCE OF CONSULTATION, CONSENSUS AND CONSIDERATION
Richards, D. & Smith, M. J., 2016, In: Representation. 51, 4

Targets? More targets! Even less change and more continuity in the performance regime in Whitehall
Richards, D., Munro, E. & Talbot, C., 24 Aug 2015

Against Ad Hocery: UK Devolution and the Need for Consultation, Consensus and Consideration
Richards, D. & Smith, M. J., Jun 2015

The Strange Resurrection of the British Political Tradition
Richards, D. & Smith, M. J., 27 May 2015

The demise of the Parliament's Political and Constitutional Reform Committee: executive power is again predominant
Richards, D., Smith, M. J. & Allan M.P., G., 25 May 2015

Whatever happened to the strange death of Tory England?
Richards, D. & Smith, M. J., 18 May 2015

Against ad hocery: we need a more democratic approach to UK devolution
Richards, D. & Smith, M. J., 17 Apr 2015

Labouring in the Shadow of the British Political Tradition: The Dilemma of 'One Nation' Politics in an Age of Disunification
Diamond, P., Liddle, R. & Richards, D., 13 Apr 2015, In: The Political Quarterly. 86, 1, p. 52-61 9 p.

In Defence of British Politics Against the British Political Tradition
Richards, D. & Smith, M. (Collaborator), 9 Feb 2015, In: The Political Quarterly. 86, 1, p. 41-51 10 p.

Neither Unified, Nor Uniform – So What Civil Service for the Twenty-First Century?
Gains, F. & Richards, D., 26 Jan 2015, policy@manchester.

How to address the pathologies of the British political tradition in an age of disengagement and distrust
Richards, D., Diamond, P. & Smith, M. J., 4 Dec 2014

The programme of post-referendum constitutional reform must not be by the elites for the elites
Richards, D., Leone, S. & Smith, M. J., 25 Sept 2014

Institutions and the banality of evil: Learning from Rotherham and Savile
Richards, D. & Smith, M. J., 9 Sept 2014

Too much democracy? Time for 21st Century Democracy
Richards, D. & Smith, M. J., 10 Jul 2014

Only greater openness and transparency can defeat the UK's institutional malaise
Richards, D. & Smith, M. J., 5 Jun 2014

Sorry Seems to be the Hardest Word: The Politics of the Apology
Richards, D. & Smith, M. J., 14 Apr 2014

Conclusion: Après le Deluge – Crisis, Continuity and Change in UK Institutions
Richards, D., Smith, M. J. & Hay, C., 1 Apr 2014, *'Institutional Crisis in Twenty-First Century Britain'*. Richards, D., Smith, M. & Hay, C. (eds.). Basingstoke: Palgrave Macmillan Ltd, p. 256-272 16 p. (Understanding Governance).

Crisis Redux: The Miscasting of a Crisis of Expectation?
Richards, D., 1 Apr 2014, *'Institutional Crisis in Twenty-First Century Britain'*. Richards, D., Smith, M. & Hay, C. (eds.). Palgrave Macmillan Ltd, p. 15-38 23 p. (Understanding Governance).

Introduction: A Crisis of UK Institutions?
Richards, D. & Smith, M., 1 Apr 2014, *'Institutional Crisis in Twenty-First Century Britain'*. Richards, D., Smith, M. & Hay, C. (eds.). Basingstoke: Palgrave Macmillan Ltd, p. 1-14 14 p. (Understanding Governance).

Breaking the Rules and Paying the Price: the lessons of Tony Benn, Cabinet Minister
Richards, D. & Smith, M. J., 27 Mar 2014

Institutional Crisis in 21st Century Britain
Richards, D., Ricahrds, D., Smith, M. J. & Hay, C., Mar 2014, 1 ed. Basingstoke: Palgrave Macmillan Ltd. 296 p. (Understanding Governance)

The re-glazed glass ceiling: After a decade of concerted progress the lack of diversity in Whitehall is again in the headlines
Richards, D., Fitzpatrick, D., Gains, F. & Annesley, C., 20 Feb 2014

The Universal Credit fiasco shows that we need a new model of Ministerial accountability
Richards, D. & Smith, M. J., 30 Nov 2013

Ministers and Mandarins : The IPPR's 2013 Review of the Senior Civil Service: A Commentary
Richards, D. & Smith, M. J., 27 Jun 2013

Politicians often claim commitment to decentralising the state, but once in government they are unwilling to relinquish their own power
Richards, D., Diamond, P. & Smith, M. J., 28 May 2013

Visions of Subsidiarity and the Curse of the British Political Tradition
Richards, D., Diamond, P. & Smith, M. J., 20 May 2013

The Case for Theoretical and Methodological Pluralism in British Political Studies: New Labour's Political Memoirs and the British Political Tradition
Diamond, P. & Richards, D., May 2012, In: Political Studies Review. 10, 2, p. 177-194 17 p.

Analysing policy delivery in the United Kingdom: The case of street crime and anti-social behaviour
Smith, M. J., Richards, D., Geddes, A. & Mathers, H., Sept 2011, In: Public Administration. 89, 3, p. 975-1000 25 p.

Changing Patterns of Executive Governance
Richards, D., 14 Jul 2011, *Developments in British Politics 9.* Heffernan, R., Cowley, P. & Hay, C. (eds.). 9 ed. Basingstoke: Palgrave Macmillan Ltd, Vol. 9. p. 29-50 21 p. (Developments in British Politics).

Labour in and out of government: Political ideas, political practice and the british political tradition
Blunkett, D. & Richards, D., May 2011, In: Political Studies Review. 9, 2, p. 178-192 14 p.

Symposium on british politics in an Era of Coalition government: Understanding continuity and change. Preface
Richards, D., 8 Apr 2011, In: Political Studies Review. 9, 2, p. 143-144 2 p.

Book Reviewing in the Social Sciences: Exploring the Myth of the Asymmetric Review
Richards, D., Dec 2010, In: Critical Policy Studies. 4, 4, p. 406-410

Political Memoirs and New Labour: Interpretations of Power and the 'Club Rules'
Richards, D. & Mathers, H., Nov 2010, In: British Journal of Politics and International Relations. 12, 4, p. 498-522 24 p.

Back to the future: New Labour, sovereignty and the plurality of the party's ideological tradition
Richards, D. & Smith, M., Sept 2010, In: British Politics. 5, 3, p. 239-264 25 p.

Symposium on the 2008 financial crisis and its repercussions: Preface
Richards, D., 1 Jan 2010, In: Political Studies Review. 8, 1, p. 1-2 2 p.

HOUSE OF LORDS Select Committee on the Constitution 4th Report of Session 2009–10 - The Cabinet Office and the Centre of Government
Richards, D., Jan 2010, London: Office of Public Sector Information. 184 p. (House of Lords Paper)

New Labour and Special Advisers: Examining a Model of Resource Dependency
Richards, D., May 2009, In: Political Education Forum Journal. 2, 2

Symposium on assessing research quality: Preface
Richards, D., 1 Jan 2009, In: Political Studies Review. 7, 1, p. 1-2 2 p.

New Labour and the Civil Service: Analysing the Issue of Politicisation
Richards, D., Jan 2009, In: Political Education Forum Journal. 2, 1

Sustaining the westminster model: A case study of the transition in power between political parties in British government
Richards, D., Jan 2009, In: Parliamentary Affairs. 62, 1, p. 108-128 20 p.

Decentring policy networks: A theoretical agenda
Bevir, M. & Richards, D., 2009, In: Public Administration. 87, 1, p. 3-14 11 p.

Decentring policy networks: Lessons and prospects
Bevir, M. & Richards, D., 2009, In: Public Administration. 87, 1, p. 132-141 9 p.

Old and new labour narratives of whitehall: Radicals, reactionaries and defenders of the westminster model
Richards, D., Blunkett, D. & Mathers, H., Oct 2008, In: Political Quarterly. 79, 4, p. 488-498 10 p.

British Politics And The Challenges To The Westminster Model
Blunkett, D. & Richards, D., Feb 2008, In: Politics Review. 17, 3

New Labour and the Civil Service: Reconstituting The Westminster Model
Richards, D., Jan 2008, Basingstoke: Palgrave Macmillan Ltd. (Transforming Government)

The Tensions of Political Control and Administrative Autonomy: from NPM to a Reconstituted Westminster Model
Richards, D. & Smith, M. J., 28 Sept 2006, *Autonomy and Regulation: Coping with Agencies in the Modern State* . Christensen, T. & Laegreid, P. (eds.). London: Edward Elgar, p. 181-200 19 p.

British Politics
Richards, D., Kavanagh, D., Geddes, A. & Smith, M., 4 May 2006, 5 ed. Oxford: Oxford University Press. 732 p.

Delivery of Public Services
Richards, D., 3 Mar 2006, *Britain Decides: The UK General Election 2005* . Geddes, A. & Tonge, J. (eds.). Palgrave Macmillan Ltd

Central control and policy implementation in the UK: A case study of the Prime Minister's Delivery Unit
Richards, D. & Smith, M. J., 2006, In: Journal of Comparative Policy Analysis: Research & Practice. 8, 4, p. 325-345 20 p.

Interpreting the World of Political Elites
Richards, D. & Smith, M. J., Dec 2004, In: Public Administration. 82, 4, p. 777–800 23 p.

Understanding and explaining civil service reform: a reply to Dowding and James
Marsh, D., Richards, D. & Smith, M. J., 26 Apr 2004, In: British Journal of Political Science. 34, 1, p. 189-192 4 p.

The Civil Service in Britain: a Case-Study in Path Dependency
Richards, D., 2004, *Civil Service Systems In Anglo-American Countries* . Halligan, J. (ed.). Edward Elgar, p. 30-71 41 p. (Civil Service Systems in Comparative Perspective series).

The Hybrid State: New Labour's response to the Challenge of Governance
Richards, D., 1 Sept 2003, *Governing as New Labour: Policy and Politics under Blair.* Palgrave Macmillan Ltd, p. 106-125 19 p.

Unequal Plurality: Towards an Asymmetric Power Model of British Politics
Marsh, D., Richards, D. & Smith, M. J., Jul 2003, In: Government and Opposition. 38, 3, p. 306-332

Continuities in Political Elites: Prime Ministers, Ministers and Civil Servants in Britain
Richards, D. & Kavanagh, D., 24 Mar 2003, *Elite Configurations at the Apex of Power* . Leidu: Brill , p. 171-195 14 p.

Prime Ministers, Ministers and Civil Servants in Britain
Kavanagh, D. & Richards, D., 1 Jan 2003, In: Comparative Sociology. 2, 1, p. 175-195 21 p.

CHANGING PATTERNS OF GOVERNANCE IN THE UNITED KINGDOM: Reinventing Whitehall
Richards, D., Marsh, D. & Smith, M. J., 14 Sept 2002, 1 ed. Basingstoke: Palgrave Macmillan Ltd. 288 p. (Transforming Government Series)

Governance and Public Policy in the United Kingdom
Richards, D. & Smith, M. J., 16 May 2002, 1 ed. Oxford: Oxford University Press. 332 p.

Breaking the Policy Bias: Windows of Opportunity and the Realignment of Structural Constraints in Three Governments Departments
Richards, D. & Smith, M. J., Feb 2002, *Altered States: International Relations, Domestic Politics and Institutional Change* . Cortell, A. & Peterson, S. (eds.). Rowman & Littlefield

Departmentalism and joined-up government
Kavanagh, D. & Richards, D., 1 Jan 2001, In: Parliamentary Affairs. 54, 1, p. 1-18 18 p.

The public service ethos and the role of the British civil service
Richards, D. & Smith, M. J., 1 Sept 2000, In: West European Politics. 23, 3, p. 45-66

Re-assessing the Role of Departmental Cabinet Ministers
Marsh, D., Richards, D. & Smith, M. J., 1 Aug 2000, In: Public Administration. 78, 2, p. 305 326 p., 1.

Bureaucrats, Politicians and Reform in Whitehall: Analysing the Bureau-Shaping Model
Richards, D., Smith, M. J. & Marsh, D., 1 Jul 2000, In: British Journal of Political Science. 30, 3, p. 461-482

The Tangled Webs of Westminster and Whitehall: The Discourse, Strategy and Practice of Networking Within the British Core Executive
Richards, D. & Hay, C., 1 May 2000, In: Public Administration. 78, 1, p. 1-28 28 p., 1.

New Labour, the Constitution and Reforming the State
Richards, D. & Smith, M. J., 2000, *New Labour in Government* . Ludlum, S. & Smith, M. J. (eds.). Basingstoke: Palgrave Macmillan Ltd, p. 145-166 21 p.

The Changing Role of Central Government Departments
Richards, D., Smith, M. J. & Marsh, D., 2000, *Transforming British Government Volume Two: Changing Roles and Relationships* . Rhodes, R. (ed.). Palgrave Macmillan Ltd, p. 146-164 18 p.

The Conservatives, New Labour and Whitehall: A Biographical Examination of the Political Flexibility of the Mandarin Cadre
Richards, D., 1999, *Bureaucrats and Leadership.* Theakston, K. (ed.). Palgrave Macmillan Ltd, p. 91-117 26 p. (Transforming Government).

The Gatekeepers of the Common Good - Power and the Public Service Ethos
Richards, D. & Smith, M. J., 1998, *Ethics and Accountability in a Context of Governance and New Public Management* . Hondeghem, A. (ed.). Amsterdam: IOS Press, p. 151-166 14 p.

How Departments Change: Windows of Opportunity and Critical Junctures in Three Departments
Richards, D. & Smith, M. J., 1 May 1997, In: Public Policy and Administration. 12, 2, p. 62-79 17 p., 3.

The Civil Service Under the Conservatives, 1979-97: Whitehall's Political Poodles
Richards, D., 1 Jan 1997, 1 ed. Brighton: Sussex Academic Press. 273 p.

Appointments to the highest grades in the civil service: Drawing the curtain open
Richards, D., Dec 1996, In: Public Administration. 74, 4, p. 657-677 21 p.

Elite Interviewing: Approaches and Pitfalls
Richards, D., 1 Sept 1996, In: Politics. 16, 3, p. 199-204 6 p.

THATCHERISM AND 3'Rs': RADICALISM, REALISM AND RHETORIC IN THE THIRD TERM OF THE THATCHER GOVERNMENT
Richards, D., Marsh, D., Dolowitz, D. & O'Neil, F., 1 Jul 1996, In: Parliamentary Affairs. 49, 3, p. 455-470 15 p.

Thatcherism and the 3 'Rs': Radicalism, realism and rhetoric in the third term of the thatcher government
Dolowitz, D., Marsh, D., O'Neill, F. & Richards, D., 1 Jul 1996, In: Parliamentary Affairs. 49, 3, p. 455-470 16 p.

Central Government Departments and the Policy Process
Richards, D., Marsh, D. & Smith, M. J., 1995, *Prime Minister, Cabinet and Core Executive* . Rhodes, R. & Dunleavy, P. (eds.). Palgrave Macmillan Ltd, p. 38-60 22 p.

Why Did They Do It? Voting On Homosexuality And Capital Punishment In The House Of Commons
Read, M., Marsh, D. & Richards, D., 1 Sept 1994, In: Parliamentary Affairs. 47, 3, p. 374-386

CENTRAL GOVERNMENT DEPARTMENTS AND THE POLICY PROCESS
Richards, D., Smith, M. J. & Marsh, D., 1 Dec 1993, In: Public Administration. 71, 4, p. 567-594 26 p.

Activities

Reviewer for Institute-Centres de Recerca de Catalunya [I-CERCA] Spain
Richards, D. (Other)
May 2026 → Sept 2026

'Devolution at a Crossroads: What Do Subnational Actors Really Want from English Reform?'
Richards, D. (Speaker)
Apr 2026

'Hyper-Active Incrementalism' and the Westminster System of Governance: Why UK Spatial Policy has Failed Overtime
Richards, D. (Speaker)
25 Mar 2024

Power with Purpose: Final Report of the Commission on the Centre of Government
Richards, D. (Academic founder), Warner, S. (Academic founder) & Smith, M. (Academic founder)
8 Mar 2024

'Cross-government Working Inquiry' Written Evidence
Richards, D. (Academic founder), Warner, S. (Academic founder), Newman, J. (Academic founder) & Diamond, P. (Academic founder)
12 Dec 2023

British Academy Innovation Fellowship reviewer
Richards, D. (Academic founder)
1 Nov 2023 → 29 Feb 2024

An Efficiency Mindset: Prioritising efficiency in Whitehall's everyday work
Richards, D. (Academic founder)
Oct 2023

Evidence to the Public Administration and Constitutional Affairs Committee Civil Service Leadership and Reform Inquiry
Richards, D. (Other), Newman, J. (Other), Westwood, A. (Other) & Diamond, P. (Other)
29 Aug 2023

Institute for Government Commission on the Centre of Government
Richards, D. (Other), Warner, S. (Other), Newman, J. (Other), coyle, D. (Other) & Smith, M. (Other)
18 Jul 2023

Westminster Systems Training Programme for Sabah State MPs, Malaysia
Richards, D. (Academic founder)
30 May 2023 → 1 Jun 2023

Evidence to the Levelling Up, Housing and Communities Committee's Inquiry 'Funding for Levelling-Up'
Richards, D. (Other), Warner, S. (Other), Coyle, D. (Other) & Smith, M. (Other)
7 Mar 2023

Evidence to the Levelling Up, Housing and Communities Committee's Inquiry 'Funding for Levelling-Up'
Richards, D. (Other), Newman, J. (Other), Sanders, A. (Other), Diamond, P. (Other) & Westwood, A. (Other)
21 Feb 2023

How can the Government Ensure it gets Value for Money from Public Spending?
Richards, D. (Speaker), Hood, C. (Speaker), White, S. (Speaker), Hardiman, N. (Speaker) & Tatlow, G. (Speaker)
14 Nov 2022

Evidence to the Devolution All-Party Parliamentary Group [APPG] into the Government's Levelling Up White Paper
Richards, D. (Other), Sanders, A. (Other), Westwood, A. (Other) & Diamond, P. (Other)
25 Oct 2022

Public Administration and Constitutional Affairs Committee
Richards, D. (Participant), Warner, S. (Participant), Coyle, D. (Participant) & Smith, M. (Participant)
Jan 2021

Evidence to the House of Lords Select Committee on Citizenship and Civic Engagement Inquiry
Richards, D. (Academic founder), Smith, M. J. (Academic founder) & Diamond, P. (Academic founder)
20 Oct 2017

Ethnographies of Legislatures Research Workshop, University of Edinburgh
Richards, D. (Chair)
12 Oct 2017 → 13 Oct 2017

Cardiff University
Richards, D. (Secondee)
2017 → 2021

Public Administration and Constitutional Affairs Committee
Richards, D. (Participant)
1 Jun 2016

Political and Constitutional Reform Committee
Richards, D. (Participant)
1 Mar 2015

Political and Constitutional Reform Committee
Richards, D. (Participant)
1 Jan 2015

Australian Research Council (External organisation)
Richards, D. (Academic expert member)
2015 → …

Political and Constitutional Reform Committee
Richards, D. (Participant)
1 Oct 2014

Political and Constitutional Reform Committee
Richards, D. (Participant)
1 Jul 2014

Public Administration Select Committee
Richards, D. (Participant)
1 Nov 2012

Public Administration Select Committee
Richards, D. (Participant)
1 Apr 2012

University College - Cork
Richards, D. (Secondee)
2012 → 2016

Public Administration Select Committee
Richards, D. (Participant)
1 Dec 2011

Public Administration Select Committee
Richards, D. (Participant)
1 Sept 2011

Political and Constitutional Reform Committee
Richards, D. (Participant)
1 Mar 2011

University of Aberdeen
Richards, D. (Secondee)
2011 → 2015

Written Evidence to the Public Accounts Committee on Sustaining Local Economic Growth Inquiry
Richards, D. (Other), Warner, S. (Other) & Smith, M. (Other)
31 Mar 2002

Evidence to the Public Accounts Committee, House of Commons on Sustaining Local Economic Growth Inquiry
Richards, D. (Other), Warner, S. (Other) & Smith, M. (Other)
28 Feb 2001